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NY Area's Largest Privately Held Companies

Ranked by 2008 revenues

THIS LIST IS THE MOST COMPREHENSIVE AVAILABLE, but *Crain's* acknowledges that it's not possible to identify and include every privately held company that would qualify. Data in the list were provided by the companies or obtained from sources including *Crain's*, *Forbes*, Dun's Regional Business Directory, Hoover's, Gale Group and the U.S. Securities and Exchange

Commission. All data should be considered estimates.

To qualify for inclusion, companies are required to be independent, privately held entities with no parent. They must be headquartered in New York City or Nassau, Suffolk or Westchester counties in New York, or Bergen, Essex, Hudson or Union counties in New Jersey. Nonprofits, hospitals, mutual companies, travel

agencies and partnerships—including accounting firms, law firms and consulting firms—are excluded.

Figures identified as *Crain's* estimates indicate that information did not come directly from the companies and is published as it appeared elsewhere. Some estimates for 2008 revenues and for number of employees are based on 2007 data.

Rank	Company	Phone/Web site	Top executive(s)	2008 revenues (in millions)/ % chg. vs. '07	Projected 2009 revs. (in mil.)/ % chg. vs. '08	2009 total company employees ¹	Nature of business	Year end
1	Transammonia Inc. 320 Park Ave. New York, NY 10022	(212) 223-3200 www.transammonia.com	Ronald P. Stanton Chairman	\$11,214.1 +34.5%	\$6,000.0 -46.5%	378	Fertilizers, petrochemicals, liquefied petroleum gas, crude oil and oil products	December
2	Trump Organization 725 Fifth Ave. New York, NY 10022	(212) 832-2000 www.trump.com	Donald J. Trump Chairman, president	\$10,850.0 +1.3%	\$9,800.0 -9.7%	22,510	Real estate development, hotels, casinos and golf courses	December
3	Advance Publications Inc. ² 950 Fingerboard Road Staten Island, NY 10305	(718) 981-1234 www.advance.net	Samuel I. Newhouse Jr. Chairman, chief executive	\$7,630.0 -4.3%	\$5,722.5 -25.0%	27,200	Newspapers and magazines	December
4	Bloomberg 731 Lexington Ave. New York, NY 10022	(212) 318-2000 www.bloomberg.com	Peter Grauer Chairman	\$6,100.0 +13.0%	\$6,344.0 ³ +4.0%	10,500	Financial news and information	December
5	Renco Group Inc. 1 Rockefeller Plaza New York, NY 10020	(212) 541-6000 www.rencogroup.net	Ira L. Rennert Chairman, chief executive	\$5,500.0 +22.2%	n/a	13,000	Steel and refined lead and other metals, all-terrain vehicles	October
6	Hearst Corp. ² 300 W. 57th St. New York, NY 10019	(212) 649-2000 www.hearst.com	Frank A. Bennack Jr. Chief executive	\$4,810.0 +9.8%	n/a	20,000	Publishing, broadcasting, entertainment and online services	December
7	Kinray Inc. 152-35 10th Ave. Whitestone, NY 11357	(718) 767-1234 www.kinray.com	Stewart Rabr President, chief executive	\$4,800.0 +11.6%	\$5,100.0 +6.3%	1,000	Distributor of pharmaceuticals, generics and health care products	June
8	Tishman Construction Corp. 666 Fifth Ave. New York, NY 10103	(212) 399-3600 www.tishman.com	Daniel R. Tishman Chairman, chief executive John T. Livingston President, corporate operations	\$4,694.3 +32.0%	\$4,329.1 -7.8%	950	Construction management	December
9	Red Apple Group Inc. 823 11th Ave. New York, NY 10019	(212) 956-5803 www.jacny.com	John A. Catsimatidis Chairman, president, chief executive	\$3,850.0 +1.3%	\$3,900.0 +1.3%	7,000	Oil refining, supermarkets, real estate and aviation	August
10	Central National-Gottesman Inc. 3 Manhattanville Road Purchase, NY 10577	(914) 696-9000 www.cng-inc.com	Kenneth L. Wallace Chairman, chief executive	\$3,400.0 +12.6%	\$2,700.0 -20.6%	845	Pulp and paper sales and distribution	December
80	Empire Office Inc. 387 Park Ave. South New York, NY 10016	(212) 607-5500 www.empireoffice.com	Peter Gaslow President	\$295.0 0.0%	\$268.0 -9.2%	210	Contract furniture dealer	December

New York area includes New York City and Westchester, Nassau and Suffolk counties in New York, and Bergen, Essex, Hudson and Union counties in New Jersey. Rankings and percent changes are based on unrounded dollar figures. In case of tied figures, companies are ranked by total number of employees. For companies that supplied revenue figures, 2009 figures are projections for those with fiscal years ending in September through December, and 2009 figures are actual for those with fiscal years ending in January through August, unless otherwise noted. n/a Not available. 1-Full-time and full-time-equivalent, as of Sept. 30. 2-Company did not respond to this year's survey of privately held companies. Some data are *Crain's* estimates based on other published information. 3-*Crain's* estimate. 4-Company filed for Chapter 11 bankruptcy protection in 2009. Company did not respond to this year's survey of privately held companies. Some data are *Crain's* estimates based on other published information. 5-For 12 months ended June 30, 2009. 6-Company estimate. 7-Some information, excluding 2008 revenue figures, was submitted or verified by the company. Revenue data are *Crain's* estimates based on other published information. 8-Actual figure. Research: Denise Southwood, Maia Blume and Selena Shen

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